

M_o_R® Foundation & Practitioner Combined

Certificate: M_o_R Foundation, M_o_R Practitioner **Delivery:** Classroom
Duration: 4 days **Language:** English

Course Description

The M_o_R Foundation Course prepares learners to demonstrate knowledge and comprehension of the four elements of the M_o_R framework: Principles, Approach, Processes, Embedding and Reviewing; and how these elements support corporate governance. The M_o_R Practitioner will provide learners with the opportunity to practice the practical application of the M_o_R method and covers the twelve M_o_R principles; Approach, Process and the basic techniques essential to managing risks using the M_o_R guidance. The purpose of the M_o_R Practitioner qualification is to confirm that the learner has achieved sufficient understanding of how to apply and tailor M_o_R in a scenario situation.

About M_o_R

M_o_R (Management of Risk) considers risk from different perspectives within an organization: Strategic, Program, Project and Operational. While it links to other Cabinet Office Best Practices, it respects the roles, responsibilities and terminologies used outside the disciplines of program and project management.

“A risk consists of a combination of the probability of a perceived threat or opportunity occurring and the magnitude of its impact on objectives.” With this definition, “threat” is used to describe an uncertain event that could have a negative impact on objectives or benefits; and “opportunity” is used to describe an uncertain event that could have a favourable impact on objectives or benefits.

Audience

The M_o_R Foundation & Practitioner Course will be of benefit to all levels of management including:

- Corporate Managers – responsible for corporate governance and the organization’s overall exposure to risk.
- Program Managers – responsible for risk relating to specific programs.
- Project Managers – responsible for managing risk in projects.
- Operational Managers – responsible for risks that affect the on-going continuity of business services.
- All other personnel who have an interest or responsibility for the Management of Risk within their organization.

Learning Objectives

At the end of the M_o_R Foundation & Practitioner Combined Course, participants will gain competencies in and be able to:

- Describe the key characteristics of risk and the benefits of risk management
- List the eight M_o_R Principles
- List and describe the use of the key M_o_R Approach documents
- Create Probability and Impact scales
- Define and distinguish between risks and issues



- Create a Risk Register
- Create a Stakeholder map
- Identify the key roles in risk management
- Use the key techniques and describe specialisms in risk management
- Outline of M_o_R approach documents (including policy, process guide and risk communications plan)
- Risk identification, assessment and control
- Embedding and reviewing M_o_R
- M_o_R organizational perspectives (strategic, program, project, operational)
- M_o_R roles and responsibilities
- M_o_R health check
- M_o_R maturity model
- Risk specialisms (including business continuity management)

Benefits

The M_o_R Foundation & Practitioner Combined Course offers a wide-ranging set of guidelines that will help in the management of risk in a project or program environment. It will help prepare learners for the M_o_R Foundation & M_o_R Practitioner Exams. They will feel more confident in approaching risk management after attending the course and will be aware of the use of different techniques that can assist in this task, including:

- Improved basis for effective strategy formation
- Reduced time spent fire-fighting and fewer unwelcome surprises
- Increased likelihood of successful change initiative outcomes
- Closer internal focus on doing the right things properly
- Increase in efficient use of resources waste and fraud
- Better management of contingency resources

Prerequisites

There are no formal prerequisites, however, some familiarity with risk in a business context is desired.

Course Material

Participants of the M_o_R Foundation & Practitioner Combined Course receive a copy of the classroom presentation materials and the Workbook, which contains reference materials.

About the Examination

The M_o_R Foundation exam consists of:

- 75 multiple choice questions
- 5 questions to be trial and not counted in scores
- 35 marks required to pass (out of 70 available) 50%
- 60 minutes duration
- Closed-book

The M_o_R Practitioner exam consists of:

- 4 questions per paper, 20 marks available per question
- 40 marks required to pass (out of 80 available) 50%
- Three hours duration
- Candidates for the exam may make use of the Management of Risk: Guidance for Practitioners (the Management of Risk 'guide'), published by TSO, together with the APMG guidance document ABC Guide Part A Example Techniques. No material other than the Question Booklet, the Scenario Booklet, the Answer Booklet and the two guides is to be used.
- All M_o_R Practitioners should be re-registered within 3-5 calendar years of their original certification. Find out more about the [M_o_R® Re-Registration Examination](#).



Course Outline

Introduction

- Introduction to the course
- What is a risk?
- What is a risk management?
- Why is risk management so important?
- Basic risk definitions
- The development of knowledge about risk management
- Corporate governance & internal control
- Where and when should risk management be applied?

M_o_R principles:

- The purpose of M_o_R principles
- Aligns with objectives
- Fits the context
- Engages stakeholders
- Provides clear guidance
- Informs decision-making
- Facilitates continual improvement
- Creates a supportive culture
- Achieves measurable value
- Risk management maturity models

M_o_R approach:

- Relationship between the documents
- Risk management policy
- Risk management process guide
- Risk management strategy
- Risk register
- Issue register
- Risk response plan
- Risk improvement plan
- Risk communications plan

M_o_R process

- Common process barriers
- Identify – contexts
- Identify – the risks
- Assess – estimate
- Assess – evaluate
- Plan
- Implement
- Communication throughout the process

M_o_R perspectives

- Strategic perspective
- Programme perspective
- Project perspective
- Operational perspective

Risk specialisms

- Business continuity management
- Incident and crisis management
- Health and Safety management
- Financial risk management
- Environmental risk management
- Reputational risk management
- Contract risk management



M_o_R Foundation Exam Practice

M_o_R Foundation Exam

(1 hour + time for administrative procedures)

M_o_R Practitioner Exam Practice

- Exam Tips, Exam Techniques
- Review/Practice Exam #1
- Review/Practice Exam #2

M_o_R Practitioner Exam

(3 hours + time for administrative procedures)

