PRINCE2 Agile™ Practitioner

Certificate: PRINCE2 Agile Practitioner	**Accreditor:** AXELOS
Duration: 3.5 days	**Delivery:** Classroom, Virtual

Course Description:

This course helps experienced PRINCE2 Practitioners and/or experienced Agile Practitioners understand how the PRINCE2 governance model can be applied to Agile environments. By taking this course, experienced PRINCE2 practitioners develop management controls for agile development, while experienced agile practitioners understand PRINCE2 governance requirements.

The rationale for blending PRINCE2 and Agile:

PRINCE2 is the most commonly used project management approach in the world, and it is increasingly being used in conjunction with agile. As more organizations adopt agile, the need for specific guidance on how to use PRINCE2 in an agile context has grown accordingly.

In simple terms, PRINCE2 and agile each have their own strengths and when combined they complement each other and create a holistic approach to managing projects in an agile way.

The strength of PRINCE2 lies in the areas of project direction and project management. However, it provides little focus on the field of product delivery. Conversely, agile has a very strong focus on product delivery but relatively little on project direction and project management. Therefore, when PRINCE2 and agile are combined, all three areas are addressed.

It is essential to see this combination as a blend and a mixture as opposed to PRINCE2 and agile working in parallel. Those directing and managing a project in an agile context need to adopt agile disciplines and behaviors. Equally, those using agile to deliver need to integrate seamlessly with the PRINCE2 ethos of staying in control by empowering people and ensuring that the project remains viable.

Audience:

Primarily, PRINCE2 Agile is for those members of the PRINCE2 community who are practicing agile, are wanting to become more agile, or are encountering more agile. It may also be useful to agile practitioners who want to adopt PRINCE2 project governance to complement their existing agile practices.

Learning Objectives:

- Understand the basic concepts of common agile ways of working
- Understand the purpose and context for combining PRINCE2® and the agile way of working
- Be able to apply and evaluate the focus areas to a project in an agile context
- Be able to fix and flex the six aspects of a project in an agile context
- Apply the PRINCE2 principles and tailor the themes, processes and management products to a project in an agile context
- To learn through the use of theory and practical exercises
- To prepare delegates for the PRINCE2 Agile Practitioner exam

Benefits of Taking This Course:

Many people confuse PRINCE2 as a "traditional" or "waterfall" project management method, and wrongly assume that it cannot be applied with the more cutting-edge "agile" project management techniques. In fact, PRINCE2 is applicable to any project and is fully enabled to work in an agile environment.

That said, most PRINCE2 Practitioners do not have sufficient understanding of agile techniques to be able to adopt the Agile methods, and many agile practitioners do not understand the flexibility that PRINCE2 provides.

Prerequisites:

PRINCE2 Agile certification can be taken if the participant holds any of the certifications:

- PRINCE2 Foundation
- PRINCE2 Practitioner
- PRINCE2 Agile Foundation
- Project Management Professional® (PMP)
- Certified Associate in Project Management® (CAPM)
- IMPA Levels A,B,C and D® (Certified Projects Director).

Examination:

- Exam Format: Open-book format. Paper-Based. Participants may bring PRINCE2 Agile book only
- Questions: 50 multiple choice questions.
- Passing Score: 60% / 30 questions
- Exam Duration: 150 minutes (2 hrs. 30 minutes).
- Proctoring: Live

Course Outline:

- A Project or Business as Usual
- An overview of Agile
- The Agile Manifesto
- Waterfall or Iterative and Incremental
- Agile basics & Beyond Agile basics
- Agile Frameworks
- Agile behaviours, concepts and techniques
- PRINCE2 Agile blending PRINCE2 and agile together
- Eight Guidance Points
- Introduction to PRINCE2
- PRINCE2 Performance targets and tolerance
- The Hexagon
- What to fix and what to flex
- Tolerance guidance
- The five targets
- MoSCoW prioritization
- Agile and the PRINCE2 Processes
- Starting up a Project and Initiating a Project
- The Cynefin framework
- Agile and the PRINCE2 Themes
- Defining value
- Requirements and user stories
- MoSCoW and ordering
- Change
- The Feedback Loop
- Organization
- Servant Leadership
- Incorporating a wider Customer view
- Working Agreements
- Principles and behaviours
- The Agilometer
- Risk
- Managing Product Delivery
- Work Packages
- Scrum
- Plans

- Estimation
- Progress
- Burn charts
- Information Radiators
- Quality
- Controlling a stage
- Frequent Releases – focus area
- Managing a Stage Boundary
- Retrospectives
- Directing a project
- Agile contracts
- Closing a Project
- PRINCE2 Management Products and Roles
- Tailoring of the PRINCE2 Products
- Rich communication
- Workshops
- Kanban and the Kanban Method
- The Lean Start-up
- Health Check
- Transitioning to Agile
- Summary