

Align Programmes and Projects to Organizational Strategy and Enable Enterprise Agility





Course Description

This 3-days course introduces the MSP method and terminology, and ensures you understand the guidance sufficiently to work in a team to deliver or manage a programme.

Audience

- Newly appointed programme managers may have a background in managing projects but have previously not operated in a transformational environment.
- Senior managers who will "sponsor" the change or perhaps be held accountable for its success.
- Operational managers are charged with embedding the change in their area.
- Operational staff undertaking a role in the programme or related projects.
- Programme office staff (PMO) wish to build upon their project management knowledge.
- Experienced project managers.
- Those seeking a professional qualification in programme management.

Learning Objectives

At the end of this course, participants will gain in the ability to:

- ✓ Understand the principles and structure of MSP.
- ✓ Understand the benefits of a structured method in a changing environment.
- ✓ Explain the MSP process model.
- ✓ Understand the MSP themes.
- ✓ Draft a Programme brief and Vision Statement.
- ✓ Propose a Programme organization structure.
- ✓ Engage with stakeholders at all levels.
- ✓ Understand the vision and the blueprint and how they can be applied to the best advantage.
- ✓ Apply progress control mechanisms.
- ✓ Appreciate the principles of programme level quality and risk management.
- ✓ Realizing the importance of configuration management



Prerequisites

Delegates should ideally have experience of managing or working in programmes prior to attending. Knowledge of the PRINCE2® project management method is advantageous but by no means mandatory; some exposure to a project management method will aid understanding of how the programme works with these projects.

Course Outlines

- Overview
 - Navigating the essential building blocks of MSP
- Principles
 - The guiding obligations; Universal, self-validating and empowering
- Organization:
 - o How programmes are organized
 - How stakeholders are engaged
- Design
 - How programmes are designed to ensure end state is clear, and benefits and risks understood
 - How target operating model created and gap between current and future understood
- Justification
 - Ensuring value for money
 - Balancing affordability and achievability with benefits
 - Manage finances over the lifecycle
- Structure
 - How programmes plan delivery most effectively
 - How resources are selected, allocated, optimized
- Knowledge
 - How programmes acquire, curate, use knowledge
 - How lessons are learned and a culture of continuous improvement is built
 - How information is managed
- Assurance



- Assurance roles and responsibilities three lines of defence
- How assurance supports governance
- How assurance activities planned

Decisions

- o How programmes make decisions over the lifecycle
- o Prerequisites for effective decision-making
- MSP Processes
 - o The programme lifecycle

About the Examination

Delivery	Computer-Based (Online)
Format	Closed book
Proctoring	Online
Duration	60 minutes (candidates taking exam in a language that is not
	their native, may be awarded 25% extra time)
Questions	60, simple multiple choice (1 mark per question)
Pass Grade	60%

MSP® and the Swirl logo are registered trademarks of the PeopleCert group. Used under license from PeopleCert. All rights reserved.

